

PART I – INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

| | | | Group | | | Group | |
|--|--------------|-----------|-------------|----------|-----------|-------------|----------|
| | | 3 mont | hs ended 30 | 0 Sep | 9 mon | ths ended 3 | 0 Sep |
| | | 2018 | 2017 | Incr/ | 2018 | 2017 | Incr/ |
| | <u>Notes</u> | (S\$'000) | (S\$'000) | (Decr) % | (S\$'000) | (S\$'000) | (Decr) % |
| | | | | | | | |
| Revenue | 1 | 69,680 | 68,285 | | 236,273 | 228,564 | 3% |
| Other income | 2 | 257 | 40,975 | -99% | 18,842 | 41,938 | -55% |
| Costs and expenses | | | | | | | |
| Cost of operating supplies | | (5,515) | (5,248) | 5% | (18,202) | (18,421) | -1% |
| Cost of properties sold | | (9,028) | (7,979) | 13% | (25,369) | (18,533) | 37% |
| Salaries and related expenses | | (20,870) | (27,768) | -25% | (67,018) | (81,132) | -17% |
| Administrative expenses | | (8,573) | (15,113) | -43% | (29,575) | (42,646) | -31% |
| Sales and marketing expenses | | (4,625) | (3,063) | 51% | (13,893) | (9,800) | 42% |
| Other operating expenses | | (14,520) | (15,325) | -5% | (47,322) | (46,287) | 2% |
| Total costs and expenses | 3 | (63,131) | (74,496) | -15% | (201,379) | (216,819) | -7% |
| Profit before interests, taxes, depreciation and amortisation ("Operating Profit") | 4 | 6,806 | 34,764 | -80% | 53,736 | 53,683 | 0% |
| Depreciation of property, plant and equipment | | (4,681) | (5,468) | -14% | (15,231) | (16,891) | -10% |
| Amortisation expense | | (575) | (621) | -7% | (1,677) | (1,992) | -16% |
| Profit from operations and other gains | | 1,550 | 28,675 | -95% | 36,828 | 34,800 | 6% |
| Finance income | | 573 | 557 | 3% | 1,849 | 1,793 | 3% |
| Finance costs | 5 | (7,745) | (7,063) | 10% | (22,987) | (21,263) | 8% |
| Share of results of associates | 6 | (1,072) | (368) | 191% | (850) | (517) | 64% |
| Share of results of joint ventures | 6 | - | (376) | -100% | (879) | (376) | 134% |
| (Loss)/Profit before taxation | | (6,694) | 21,425 | nm | 13,961 | 14,437 | -3% |
| Income tax expense | 7 | (694) | (831) | -16% | (5,534) | (4,942) | 12% |
| (Loss)/Profit after taxation | 8 | (7,388) | 20,594 | nm | 8,427 | 9,495 | -11% |
| Attributable to: | | | | | | | |
| Owners of the Company | 10 | (6,998) | 20,078 | nm | 7,843 | 9,013 | -13% |
| Non-controlling interests | 9 | (390) | 516 | nm | 584 | 482 | 21% |
| (Loss)/Profit for the Period | | (7,388) | 20,594 | nm | 8,427 | 9,495 | -11% |
| | | | | | | | |



1(a)(ii) Statement of Comprehensive Income

| | | | Group | | | Group | |
|---|--------------|-----------|------------------|----------|-----------|------------------|-------------|
| | | | ths ended 3 | | | ths ended 30 | |
| | | 2018 | 2017 | Incr/ | 2018 | 2017 | Incr/ |
| | <u>Notes</u> | (S\$'000) | (S\$'000) | (Decr) % | (S\$'000) | (S\$'000) | (Decr) % |
| (Loss)/Profit for the Period | | (7,388) | 20,594 | nm | 8,427 | 9,495 | -11% |
| Other comprehensive income: | | | | | | | |
| Items that may be reclassified subsequently to profit or loss: Realisation of currency translation reserves Exchange differences arising from consolidation of foreign operations and net investment in foreign operations Total comprehensive (expense)/income | 11 | 4,832 | 1,970 (5,513) | | 6,710 | 1,970 (6,569) | -100% nm |
| for the Period | | (2,556) | 17,051 | nm | 15,137 | 4,896 | 209% |
| Attributable to: | | | | | | | |
| Owners of the Company | | (4,167) | 16,594 | nm | 9,777 | 255 | nm |
| Non-controlling interests | | 1,611 | 457 | 253% | 5,360 | 4,641 | 15% |
| | | (2,556) | 17,051 | nm | 15,137 | 4,896 | 209% |
| | | | | | | | |

1(a)(iii) Additional Disclosures

Adjustments for under or over provision of tax in respect of prior years

Included in the tax expense was adjustments for under provision of tax relating to prior years of \$830,000 (3Q17: over provision of \$505,000) and under provision of \$283,000 for \$M18 relating to prior years (\$M17: under provision of \$425,000).

| | 3 mon | Group ths ended 30 | 0 Sep | 9 mon | Group ths ended 30 | 0 Sep |
|--|-------------------|-----------------------|-------------------|-------------------|-----------------------|-------------------|
| | 2018 (S\$'000) | 2017 (S\$'000) | Incr/ (Decr) % | 2018 (S\$'000) | 2017 (S\$'000) | Incr/ (Decr) % |
| Profit from operations and other gains is stated after charging/(crediting): | | | | | | |
| Write-back of doubtful debts | (656) | - | 100% | (2,785) | (2,416) | 15% |
| Allowance for doubtful debts | 122 | 423 | -71% | 684 | 771 | -11% |
| Allowance for inventory obsolescence | 6 | 17 | -65% | 62 | 57 | 9% |
| Exchange (gain)/loss Gain on disposal/dilution of investments in | (431) | 1,567 | nm | (1,019) | 4,332 | nm |
| subsidiaries | - | (40,413) | -100% | (16,113) | (40,413) | -60% |
| Loss on disposal of property, plant and equipment | 1 | 120 | -99% | 283 | 217 | 30% |
| Fair value loss/(gain) on derivatives | - | 1,072 | -100% | (368) | 1,072 | nm |



1(a)(iv) Explanatory notes on performance for 3Q18

A. Vanke transactions

As announced on 10 August 2017, the Group had executed and completed the definitive agreement with China Vanke Co., Ltd ("Vanke") to create Banyan Tree Assets (China) Holdings Pte. Ltd. ("BTAC"), a 50:50 joint venture incorporated in Singapore between the Group and Vanke, to consolidate the ownership of its Banyan Tree-branded hotels and assets in China. BTAC had in turn invested in and holds 40% stake in each of Banyan Tree's operating companies incorporated in Singapore, Banyan Tree Services (China) Pte. Ltd. ("BTSC") and Banyan Tree Hotel Management (China) Pte. Ltd. ("BTMC").

The Group had since deconsolidated certain entities and recognised the gain on the interest divested. In addition, the Group's retained interest in these entities had been reclassified to investment in Joint ventures/Associates.

The results of the Joint ventures/Associates were equity accounted by the Group from August 2017. Please refer to the Group's SGX-Net announcement dated 10 August 2017 for more details on the execution and completion of the definitive agreements with Vanke.

As announced on 2 April 2018, Vanke and the Group have funded and acquired stakes of 93.3% and 6.7% respectively in Banyan Tree China Hospitality Fund ("China Fund"). The China Fund was subsequently injected into BTAC at the end of March 2018. In recognition of the respective contributions from Vanke and the Group for the acquisition of the China Fund, the Group's interest in BTAC has been diluted from 50% to 22.8% and a gain on dilution of S\$16.1 million has been recognised. In addition, BTAC has been reclassified from Joint ventures to Associates following the dilution.

Revenue

Revenue increased by S\$1.4 million from S\$68.3 million in 3Q17 to S\$69.7 million in 3Q18. We have stopped consolidating revenue of our China operations but receive license fees following the execution of the Vanke transactions as explained in note A. Excluding China operations, revenue for 3Q18 increased by S\$3.7 million from S\$65.3 million in 3Q17 to S\$68.9 million in 3Q18 mainly due to the following:

- For the Fee-based segment, revenue was higher by \$\$2.6 million in 3Q18 mainly due to higher fees from residential projects in Thailand and Dubai and higher hotel management fees.
- For the Property Sales segment, revenue was higher by S\$1.6 million mainly due to income from forfeiture
 of deposits following buyer's termination of purchase contracts.

This was partially offset by:

 Hotel Investments segment recorded lower revenue by \$\$0.5 million mainly contributed by hotels in Thailand but partially cushioned by higher revenue from hotels in Maldives and Indonesia.

2. Other income

Other income decreased by S\$40.7 million from S\$41.0 million in 3Q17 to S\$0.3 million in 3Q18, mainly due to the absence of S\$40.4 million gain in 3Q17 arising from the Group's divestment of its interest in the entities as mentioned in note A above.



1(a)(iv) Explanatory notes on performance for 3Q18 (Cont'd)

3. Total costs and expenses

Total costs and expenses decreased by S\$11.4 million from S\$74.5 million in 3Q17 to S\$63.1 million in 3Q18. This was partly due to deconsolidation of expenses of China operations as mentioned in note A. Excluding China operations, total costs and expenses were S\$8.7 million lower than last year. Appended below are explanations for the variance:

- Salaries and related expenses decreased by \$\$5.5 million from \$\$26.4 million in 3Q17 to \$\$20.9 million in 3Q18 mainly due to lower provision for bonus and incentives.
- Administrative expenses decreased by S\$5.1 million from S\$13.7 million in 3Q17 to S\$8.6 million in 3Q18 mainly due to lower legal and professional fees, lower provision for doubtful debts and exchange gain in 3Q18 as compared to an exchange loss in 3Q17.
- Other operating expenses decreased by S\$0.5 million from S\$15.0 million in 3Q17 to S\$14.5 million in 3Q18 in line with lower revenue from hotel investments segment.
- Cost of properties sold increased by S\$0.4 million from S\$8.6 million in 3Q17 to S\$9.0 million in 3Q18 mainly due to higher average cost of units sold.
- Sales and marketing expenses increased by S\$1.6 million from S\$3.0 million in 3Q17 to S\$4.6 million in 3Q18 mainly due to higher expenses incurred for hotel and property sales marketing coupled with higher property sales commissions.

4. Profit before interests, taxes, depreciation and amortisation ("Operating Profit")

Operating Profit decreased by S\$28.0 million from S\$34.8 million in 3Q17 to S\$6.8 million in 3Q18. This was largely due to absence of one-off gain recorded in other income as mentioned above. Excluding one-off gain, Operating Profit was higher by S\$12.4 million mainly due to higher operating profit from Property sales and fee-based segments, in line with higher revenue and lower expenses as mentioned above.

5. Finance costs

Finance costs increased by S\$0.7 million mainly due to loans taken to acquire additional shares in Laguna Resorts & Hotels Public Company Limited ("LRH") in April 2018.

6. Share of results of associates/joint ventures

Loss increased from S\$0.7 million in 3Q17 to S\$1.1 million in 3Q18 mainly due to lower profits from our associate company, Thai Wah Public Company Limited.

7. <u>Income tax expense</u>

On tax expenses, 3Q18 recorded tax expenses of \$\$0.7 million, notwithstanding losses incurred in the quarter, mainly due to taxes on profit making companies within the group not able to offset against loss making companies due to absence of cross-border group relief and deferred tax assets not recognised for such loss making companies as there are no certainty of future profit. Tax expense was lower compared to last year mainly due to lower withholding tax expense and lower expenses not deductible for tax purposes. This was partially offset by under provision of prior year tax expenses in 3Q18 as compared to a write back of prior year tax expenses in 3Q17.



1(a)(iv) Explanatory notes on performance for 3Q18 (Cont'd)

8. (Loss)/Profit after taxation

Loss after taxation increased by S\$28.0 million from a profit of S\$20.6 million in 3Q17 to a loss of S\$7.4 million in 3Q18. This was mainly due to lower Operating Profit, higher finance costs and higher share of associates/joint ventures' losses but partially cushioned by lower depreciation of property plant and equipment.

9. Non-controlling interests

Non-controlling interests' share of loss for 3Q18 of S\$0.4 million was S\$0.9 million lower than 3Q17 mainly due to losses in LRH in 3Q18 as opposed to profits in LRH in 3Q17.

10. (Loss)/Profit attributable to owners of the Company

As a result of the foregoing, loss attributable to owners of the Company was S\$7.0 million in 3Q18.

11. Exchange differences arising from consolidation of foreign operations and net investment in foreign operations

In 3Q18, the exchange gain on translation of foreign operations' net assets of S\$4.8 million was mainly due to the appreciation of Thai baht against Singapore dollar which was partially cushioned by depreciation of Indonesian rupiah against Singapore dollar.

In 3Q17, the exchange loss on translation of foreign operations' net assets of S\$5.5 million was mainly due to the depreciation of U.S. dollar against Singapore dollar.



1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

| | | | Group | | | Company | |
|---|--------------|-------------------------|-----------|----------|-----------|-----------|----------|
| | | | As at | | | As at | |
| | | 30-Sep-18 | 31-Dec-17 | Incr/ | 30-Sep-18 | 31-Dec-17 | Incr/ |
| | <u>Notes</u> | (S\$'000) | (S\$'000) | (Decr) % | (S\$'000) | (S\$'000) | (Decr) % |
| Non-current assets | | | | | | | |
| Property, plant and equipment | 1 | 590,336 | 642,013 | -8% | - | - | - |
| Investment properties | 2 | 49,137 | 70,644 | -30% | - | - | - |
| Intangible assets | | 34,275 | 33,208 | 3% | 2,844 | 2,890 | -2% |
| Land use rights | | 2,202 | 2,445 | -10% | - | - | - |
| Subsidiaries | | - | - | - | 559,330 | 539,118 | 4% |
| Associates | 3 | 274,227 | 107,249 | 156% | 12,980 | 869 | nm |
| Joint ventures | 4 | - | 132,250 | -100% | - | 12,110 | -100% |
| Long-term investments | | 14,862 | 14,862 | 0% | - | - | - |
| Deferred tax assets | | 19,963 | 16,378 | 22% | - | - | - |
| Prepaid island rental | | 20,233 | 20,432 | -1% | - | - | - |
| Prepayments | | 2,359 | 2,723 | -13% | - | - | - |
| Long-term trade receivables | | 23,069 | 24,058 | -4% | - | - | - |
| Other receivables | | 839 | 3,489 | -76% | - | - | - |
| | | 1,031,502 | 1,069,751 | -4% | 575,154 | 554,987 | 4% |
| Current assets | | | . , . | | , - | | |
| Property development costs | 5 | 291,647 | 283,342 | 3% | _ | - | - |
| Inventories | | 7,166 | 7,634 | -6% | _ | - | _ |
| Prepayments and other non-financial | | , | , | | | | |
| assets | | 16,365 | 13,919 | 18% | 188 | 120 | 57% |
| Trade receivables | 6 | 27,834 | 37,122 | -25% | - | - | - |
| Other receivables | | 8,583 | 7,646 | 12% | 954 | 593 | 61% |
| Amounts due from subsidiaries | | _ | - | - | 203,598 | 213,206 | -5% |
| Amounts due from associates | 7 | 81,265 | 64,963 | 25% | 8,405 | 1,393 | nm |
| Amounts due from joint ventures | 7 | - | 6,291 | -100% | -, | 3,156 | -100% |
| Amounts due from related parties | | 25,521 | 23.155 | 10% | 2 | 3 | -33% |
| Cash and short-term deposits | | 88,682 | 158,988 | -44% | 41,224 | 72,869 | -43% |
| ' | | 547,063 | 603,060 | -9% | 254,371 | 291,340 | -13% |
| Assets of disposal group classified as | | , , , , , , , , , , , , | , | | - ,- | - , | |
| held for sale | 8 | 96,292 | 6,936 | nm | - | - | - |
| | | 643,355 | 609,996 | 5% | 254,371 | 291,340 | -13% |
| Total assets | | · | · | | | • | |
| Total assets | | 1,674,857 | 1,679,747 | 0% | 829,525 | 846,327 | -2% |
| Current liabilities | | | | | | | |
| Tax payable | | 6,832 | 7,106 | -4% | _ | _ | _ |
| Unearned income | | 4,570 | 5,784 | -21% | _ | _ | _ |
| Other non-financial liabilities | 9 | 60,360 | 50,727 | 19% | 523 | 534 | -2% |
| Interest-bearing loans and borrowings | 10 | 116,674 | 71,371 | 63% | 48,600 | 2,600 | nm |
| Notes payable | 11 | 49,495 | 119,270 | -59% | 49,495 | 119,270 | -59% |
| Trade payables | • • | 23,529 | 25,311 | -7% | - 10,100 | - 10,270 | - |
| Other payables | | 39,533 | 43,172 | -8% | 11,192 | 9,049 | 24% |
| Amounts due to subsidiaries | | - | - | - | 82,039 | 57,317 | 43% |
| Amounts due to associates | 7 | 102,329 | 22,489 | 355% | 78,314 | 18,009 | 335% |
| Amounts due to joint ventures | 7 | | 61,094 | -100% | | 60,298 | -100% |
| Amounts due to related parties | • | 1,945 | 1,261 | 54% | 12 | - | 100% |
| | | 405,267 | 407,585 | -1% | 270,175 | 267,077 | 1% |
| Liabilities of disposal group classified as | | | - ,,,,,, | .,, | -, | - ,,,,, | .,, |
| held for sale | 8 | 7,075 | | 100% | | | |
| | | 412,342 | 407,585 | 1% | 270,175 | 267,077 | 1% |
| Net current assets/(liabilities) | | 231,013 | 202,411 | 14% | (15,804) | 24,263 | nm |



1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year. (Cont'd)

| | | | Group | | | Company | |
|---------------------------------------|----|-----------|-----------|----------|-----------|-----------|----------|
| | | | As at | | | As at | |
| | | 30-Sep-18 | 31-Dec-17 | Incr/ | 30-Sep-18 | 31-Dec-17 | Incr/ |
| | | (S\$'000) | (S\$'000) | (Decr) % | (S\$'000) | (S\$'000) | (Decr) % |
| Non-current liabilities | | | | | | | |
| Deferred tax liabilities | | 112,713 | 109,989 | 2% | - | - | - |
| Defined and other long-term employee | | | | | | | |
| benefits | | 2,617 | 2,820 | -7% | - | - | - |
| Deposits received | | 2,088 | 1,976 | 6% | - | - | - |
| Other non-financial liabilities | | 2,826 | 3,882 | -27% | - | - | - |
| Interest-bearing loans and borrowings | 10 | 188,885 | 150,689 | 25% | 19,283 | 21,233 | -9% |
| Notes payable | 11 | 224,950 | 224,616 | 0% | 224,950 | 224,616 | 0% |
| Other payables | | 2,366 | 654 | 262% | - | - | - |
| | | 536,445 | 494,626 | 8% | 244,233 | 245,849 | -1% |
| Total liabilities | | 948,787 | 902,211 | 5% | 514,408 | 512,926 | 0% |
| Net assets | | 726,070 | 777,536 | -7% | 315,117 | 333,401 | -5% |
| Equity attributable to owners of the | | | | | | | |
| Company | | | | | | | |
| Share capital | | 241,520 | 241,520 | 0% | 241,520 | 241,520 | 0% |
| Treasury shares | | (587) | (142) | 313% | (587) | (142) | 313% |
| Reserves | | 408,720 | 359,248 | 14% | 74,184 | 92,023 | -19% |
| | | 649,653 | 600,626 | 8% | 315,117 | 333,401 | -5% |
| Non-controlling interests | | 76,417 | 176,910 | -57% | - | - | - |
| Total equity | | 726,070 | 777,536 | -7% | 315,117 | 333,401 | -5% |
| | | | | | | | |



Explanatory notes on Balance Sheet

1. Property, plant and equipment

Property, plant and equipment decreased by S\$51.7 million from S\$642.0 million to S\$590.3 million as at 30 September 2018 mainly due to reclassification of the Group's assets in Banyan Tree Seychelles to "Assets of disposal group classified as held for sale" as mentioned in note 8. It was partially cushioned by on-going purchases of furniture, fittings and equipment, resorts renovation and upward foreign exchange adjustments on the opening balances mainly due to the appreciation of Thai baht against Singapore dollar.

2. Investment properties

Investment properties decreased by \$\$21.5 million from \$\$70.6 million to \$\$49.1 million as at 30 September 2018. The decrease was mainly due to reclassification of the Group's development land in Seychelles to "Assets of disposal group classified as held for sale" as mentioned in note 8.

Associates

As mentioned in note A, the investment in Associates increased by S\$167.0 million from S\$107.2 million to S\$274.2 million as at 30 September 2018 mainly due to reclassification of interest in BTAC from Joint ventures to Associates.

4. Joint ventures

Joint ventures decreased by S\$132.3 million due to share of joint ventures' results and reclassification to Associates as mentioned in note 3.

5. Property development costs

Property development cost increased by \$\$8.3 million from \$\$283.3 million to \$\$291.6 million as at 30 September 2018. This was mainly due to progressive land and development costs incurred on projects in Phuket and Bintan. It was partially offset by transfers to costs of properties sold following revenue recognition during the period and net downward foreign exchange adjustments on the opening balances due to the depreciation of Australian dollar and Indonesian rupiah against Singapore dollar, partially cushioned by the appreciation of Thai baht against Singapore dollar.

6. Trade receivables

Trade receivables reduced by S\$9.3 million from S\$37.1 million to S\$27.8 million mainly due to higher collections from customers and reclassification of Banyan Tree Seychelles's Trade receivables to "Assets of disposal group classified as held for sale" as mentioned in note 8.

7. Amount due from/(to) associates/joint ventures

As mentioned in note 3, BTAC had been reclassified from joint ventures to associates in March 2018. As a result, net amount due to associates increased by \$\$63.5 million and net amount due to joint ventures decreased by \$\$54.8 million as at 30 September 2018. Included in amount due to associates were unsecured and interest free loans of \$\$78.0 million.

8. <u>Assets/Liabilities of disposal group classified as held for sale</u>

On 24 July 2018, the Group announced that it had entered into a conditional Share Purchase Agreement to sell its entire assets portfolio in Seychelles which comprises the Banyan Tree resort as well as all the land plots it owns in Seychelles. As a result, the Group's assets and liabilities amounting to \$\$96.3 million and \$\$7.1 million have been presented in the Balance Sheet as "Assets/Liabilities of disposal group classified as held for sale".

9. Other non-financial liabilities

Other non-financial liabilities increased by S\$9.7 million from S\$50.7 million to S\$60.4 million as at 30 September 2018 mainly due to deposits and progress payments from customers for property sales in Thailand.



10. Current and non-current interest-bearing loans and borrowings

Current and non-current interest-bearing loans and borrowings increased by \$\$83.5 million from \$\$222.1 million to \$\$305.6 million mainly due to drawdown of loan for acquiring additional shares in LRH and additional loans for working capital, partially offset by loan repayment during the period.

11. Current and non-current notes payable

Current and non-current note payables decreased by S\$69.5 million from S\$343.9 million to S\$274.4 million as at 30 September 2018 mainly due to repayment of \$70 million medium term notes upon maturity in July 2018.



1(b)(ii) Aggregate amount of the group's borrowings and debts securities

| | Grou As a | • |
|--|------------------------|------------------------|
| | 30-Sep-18 (S\$'000) | 31-Dec-17 (S\$'000) |
| Amount repayable in one year or less, or on demand:- | | |
| Secured | 63,424 | 66,871 |
| Unsecured | 102,745 | 123,770 |
| Sub-Total 1 | 166,169 | 190,641 |
| Amount repayable after one year:- | | |
| Secured | 185,885 | 142,439 |
| Unsecured | 227,950 | 232,866 |
| Sub-Total 2 | 413,835 | 375,305 |
| Total Debt | 580,004 | 565,946 |
| | | |

Details of any collateral

The secured bank loans are secured by assets with the following net book values:

| | Grou As a | • |
|---|---|---|
| | 30-Sep-18 (S\$ ³ 000) | 31-Dec-17 (S\$'000) |
| Freehold land and buildings Investment properties Shares in a subsidiary Property development costs Leasehold land and buildings Prepaid island rental Other assets | 360,462 26,607 155,360 39,734 14,405 19,924 5,452 | 353,455 25,973 - 40,096 14,844 19,727 6,102 |
| Outof associa | 621,944 | 460,197 |



1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

| | Gro | oup | Gro | |
|---|-------------------|-------------------|-------------------|-------------------|
| | 3 months en | | 9 months er | |
| | 2018 (S\$'000) | 2017 (S\$'000) | 2018 (S\$'000) | 2017 (S\$'000) |
| Cash flows from operating activities | (54 555) | (0 + 000) | (0 + 000) | (5+555) |
| (Loss)/Profit before taxation | (6,694) | 21,425 | 13,961 | 14,437 |
| Adjustments for: | | | | |
| Share of results of associates | 1,072 | 368 | 850 | 517 |
| Share of results of joint ventures | - 4 601 | 376 5,468 | 879 15 221 | 376 16,891 |
| Depreciation of property, plant and equipment Loss on disposal of property, plant and equipment | 4,681 | 120 | 15,231 283 | 217 |
| Finance income | (573) | (557) | (1,849) | (1,793) |
| Finance costs | 7,745 | 7,063 | 22,987 | 21,263 |
| Amortisation expense | 575 | 621 | 1,677 | 1,992 |
| Write-back of doubtful debts | (656) | - | (2,785) | (2,416) |
| Allowance for doubtful debts | 122 | 423 | 684 | 771 |
| Allowance for inventory obsolescence | 6 | 17 | 62 | 57 |
| Provision for employee benefits Provision for Share-based payment expenses | 66 89 | 70 81 | 190 293 | 196 10 |
| Gain on disposal of subsidiaries | - 09 | (40,413) | 293 | (40,413) |
| Gain on dilution of joint venture | _ | (+0,+10) | (16,113) | (40,413) |
| Fair value loss/(gain) on derivatives | - | 1,072 | (368) | 1,072 |
| Currency realignment | (3,112) | (2,215) | (2,187) | (6,118) |
| Operating Profit/(Loss) before working capital changes | 3,322 | (6,081) | 33,795 | 7,059 |
| (Increase)/Decrease in inventories | (382) | 1,084 | (646) | 1,231 |
| Increase in property development costs | (3,444) | (11,462) | (9,182) | (27,782) |
| Decrease in trade and other receivables | 3,409 | 17,381 | 13,855 | 38,670 |
| Decrease/(Increase) in amounts due from related parties | 1,921 | (24,451) | 13,157 | (24,751) |
| Increase in trade and other payables | 4,519 | 30,421 | 1,099 | 17,265 |
| | 6,023 | 12,973 | 18,283 | 4,633 |
| Cash flows generated from operating activities | 9,345 | 6,892 | 52,078 | 11,692 |
| Interest received | 591 | 538 | 1,848 | 1,782 |
| Interest paid | (5,782) | (4,685) | (21,008) | (18,983) |
| Tax paid | (2,791) | (3,434) | (6,103) | (8,917) |
| Payment of employee benefits Payment of cash settled share grants | (276) | (273) | (454) (52) | (329) (33) |
| Payment of lease rental/extension of lease | - | (1,517) | (32) | (1,517) |
| Net cash flows generated from/(used in) operating activities | 1,087 | (2,479) | 26,309 | (16,305) |
| | , | (, -, | -, | (-,, |
| Cash flows from investing activities Purchase of property, plant and equipment | (9,960) | (3,530) | (17,987) | (8,629) |
| Proceeds from disposal of property, plant and equipment | (9,900) | (3,530) | (17,967) | 63 |
| Increase in investment in associates | - | - | (18,800) | - |
| Acquisition of non-controlling interest | - | - | (57,488) | - |
| Dividend income from associate | - | - | 1,183 | 745 |
| Proceeds from disposal of subsidiaries, net of cash disposed | - | 65,769 | - | 65,769 |
| Net cash flows (used in)/generated from investing activities | (9,946) | 62,778 | (92,951) | 57,948 |
| Cash flows from financing activities | | | | |
| Proceeds from bank loans | 28,098 | 6,613 | 130,276 | 96,189 |
| Repayment of bank loans | (12,755) | (38,005) | | (76,030) |
| Repayment of notes payable | (70,000) | - | (70,000) | (50,000) |
| Payment of dividends | | | (262) | (EOC) |
| by subsidiary to non-controlling interests by Company to shareholders | _ | - | (363) (8,404) | (596) |
| Proceeds from issue of new shares |] | 23,978 | (0,404) | 23,978 |
| Proceeds from issue of convertible debenture | _] | 24,000 | - | 24,000 |
| Purchase of treasury shares | - | - | (585) | - |
| Net cash flows (used in)/generated from financing activities | (54,657) | 16,586 | 1,100 | 17,541 |
| Net (decrease)/increase in cash and cash equivalents | (63,516) | 76,885 | (65,542) | 59,184 |
| Net foreign exchange difference | 278 | (591) | 696 | (1,028) |
| Cash and cash equivalents at beginning of Period/Year | 157,380 | 95,689 | 158,988 | 113,827 |
| Cash and cash equivalents * at end of the Period | 94,142 | 171,983 | 94,142 | 171,983 |

^{*} made up of cash and short-term deposits, cash of disposal group held for sale less bank overdrafts.



Explanatory notes on Consolidated Cash Flow

The Group's cash and cash equivalents decreased by S\$77.9 million or 45.3% from S\$172.0 million as at 30 September 2017 to S\$94.1 million as at 30 September 2018.

3Q18

For the three months ended 30 September 2018, net cash flows generated from operating activities was S\$1.1 million. This was mainly due to adjustments for non-cash items of S\$10.0 million and net increase in cash generated from working capital of S\$6.0 million but partially offset by loss before taxation of S\$6.7 million, net interest paid of S\$5.2 million and tax paid of S\$2.8 million. Non-cash items relate mainly to net finance costs of S\$7.2 million, currency realignment gain of S\$3.1 million, depreciation and amortisation expenses of S\$5.3 million and share of results of associates of S\$1.1 million.

Net cash flows used in investing activities of \$\$9.9 million was relating to on-going purchases of furniture, fittings and equipment by our resorts for their operations and resorts renovation.

Net cash flows used in financing activities amounted to S\$54.7 million, mainly due to repayment of Medium Term Notes of S\$70.0 million upon maturity in July 2018 and scheduled bank repayment of S\$12.8 million which is partially offset by additional bank borrowings of S\$28.1 million.

9M18

For the nine months ended 30 September 2018, net cash flows generated from operating activities was \$\$26.3 million. This was mainly due to profit before tax of \$\$14.0 million, adjustments for non-cash items of \$\$19.8 million and net increase in cash generated from working capital of \$\$18.3 million but partially offset by net interest paid of \$\$19.2 million and tax paid of \$\$6.1 million. Non-cash items relate mainly to net finance costs of \$\$21.1 million, depreciation and amortisation expenses of \$\$16.9 million, share of associate/joint ventures' results of \$\$1.7 million and currency realignment loss of \$\$2.2 million, net of gain on dilution of joint venture of \$\$16.1 million and write-back of doubtful debts of \$\$2.8 million.

Net cash flows used in investing activities was \$\$93.0 million, mainly due to acquisition of additional shares in LRH \$\$57.5 million, on-going purchases of furniture, fittings and equipment of \$\$18.0 million by our resorts for their operations and resorts renovation.

Net cash flows generated from financing activities amounted to S\$1.1 million, mainly due to additional bank borrowings of S\$130.3 million which includes S\$57.5 million used to finance the acquisition of additional shares in LRH. This was partially offset by repayment of Medium Term Notes of S\$70.0 million upon maturity in July 2018, scheduled repayments of bank borrowings of S\$49.8 million and dividend paid to ordinary shareholders of the Company of S\$8.4 million.



1(d)(i) A statement (for the issuer and the group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

| GROUP | Share capital (S\$'000) | Treasury shares (S\$'000) | Share-based payment reserve (S\$'000) | Legal reserve (S\$'000) | Property revaluation reserve (S\$'000) | Currency translation reserve (S\$'000) | Other reserves* (S\$'000) | Accumulated profits (S\$'000) | Equity attributable to owners of the Company (S\$'000) | Non-controlling interests (S\$'000) | Total equity (S\$'000) |
|--|-------------------------------|---------------------------------|---|-------------------------------|---|---|---------------------------------|-------------------------------|--|---|------------------------------|
| Balance as at 1 January 2018 | 241,520 | (142) | 7,976 | 8,280 | 182,107 | (33,865) | (19,409) | 214,159 | 600,626 | 176,910 | 777,536 |
| Profit after taxation Other comprehensive income for the | - | - | - | - | - | - | - | 14,841 | 14,841 | 974 | 15,815 |
| Period | - | - | - | - | - | (897) | - | - | (897) | 2,775 | 1,878 |
| Total comprehensive income for the Period | - | - | - | - | - | (897) | - | 14,841 | 13,944 | 3,749 | 17,693 |
| Contributions by and distributions to owners Dividends paid on ordinary shares Treasury shares reissued pursuant to Share-based Incentive Plan | - | - 140 | (121) | - | - | - | - (19) | (8,404) | (8,404) | | (8,404 |
| Issuance of share grants pursuant to Share-based Incentive Plan Acquisition of Treasury shares | - | (585) | 154 - | - | - | - | - - | - - | 154 (585) | | 154 (585 ₎ |
| Total transactions with owners in their capacity as owners | - | (445) | 33 | | | | (19) | (8,404) | (8,835) | - | (8,835) |
| Changes in ownership interests in subsidiary Acquisition of non-controlling interests without a change in control Total changes in ownership interests in subsidiary | <u>-</u> | <u>-</u> | - | - | <u>.</u> | - | 48,002 48,002 | | 48,002 48,00 2 | , , , | (57,488 (57,488 |
| Total transactions with owners in their capacity as owners | - | (445) | 33 | - | - | - | 47,983 | (8,404) | 39,167 | (105,490) | (66,323) |
| Other changes in equity Dividends paid to non-controlling shareholders of a subsidiary Transfer to accumulated profits upon disposal of asset | - | - | - | - | - (112) | - | - | - 112 | | - (363) | (363 |
| Total other changes in equity Balance as at 30 June 2018 | - 241,520 | (587) | - 8,009 | - 8,280 | (112) 181,995 | (34,762) | 28,574 | 112 220,708 | | (363) 74,806 | (363) 728,543 |

^{*} Other reserves are made up of merger deficit, capital reserve, fair value adjustment reserve, premium paid on acquisition of non-controlling interests and gain or loss on reissuance of treasury shares.

| Balance as at 1 July 2018 Loss after taxation Other comprehensive income for the Period Total comprehensive income for the Period Contributions by and distributions to owners Issuance of share grants pursuant to Share-based Incentive Plan Total contributions by and distributions to owners Total transactions with owners in their capacity as owners | 241,520 | (587) - - - | 8,009 - - | 8,280 - - | 181,995 - - - | (34,762) - 2,831 2,831 | 28,574 - - - | (6,998) (6,998) | (6,998) | (390) | 728,543 (7,388) 4,832 |
|---|---------|----------------------|-----------------|-----------------|------------------------|---------------------------------|-----------------------|--------------------|----------|--------|------------------------------|
| Other comprehensive income for the Period Total comprehensive income for the Period Contributions by and distributions to owners Issuance of share grants pursuant to Share-based Incentive Plan Total contributions by and distributions to owners Total transactions with owners in | - | - | - | - | - | | - | - | 2,831 | , í | , , |
| Period Contributions by and distributions to owners Issuance of share grants pursuant to Share-based Incentive Plan Total contributions by and distributions to owners Total transactions with owners in | - | - | - | - | - | 2,831 | _ | (6 998) | | | |
| to owners Issuance of share grants pursuant to Share-based Incentive Plan Total contributions by and distributions to owners Total transactions with owners in | | | | | | | | (0,000) | (4,167) | 1,611 | (2,556) |
| distributions to owners Total transactions with owners in | - | - | 83 | | - | - | - | - | 83 | | 83 |
| | - | - | 83 | - | - | - | - | - | 83 | - | 83 |
| | - | - | 83 | - | - | - | - | - | 83 | - | 83 |
| Other changes in equity Transfer to accumulated profits upon disposal of asset Total other changes in equity | | - | - | | (181) (181) | - | - | 181 181 | <u>-</u> | | |
| Balance as at 30 September 2018 | - | - | 1 - | | | | 28,574 | 213,891 | 649,653 | 76,417 | 726,07 |

^{*} Other reserves are made up of merger deficit, capital reserve, fair value adjustment reserve, premium paid on acquisition of non-controlling interests and gain or loss on reissuance of treasury shares.

| GROUP | Share capital (S\$'000) | Treasury shares (S\$'000) | Share-based payment reserve (S\$'000) | Legal reserve (S\$'000) | Property revaluation reserve (S\$'000) | Currency translation reserve (S\$'000) | Other reserves* (S\$'000) | Accumulated profits (S\$'000) | Equity attributable to owners of the Company (S\$'000) | Non-controlling interests (S\$'000) | Total equity (S\$'000) |
|---|-------------------------------|---------------------------------|---------------------------------------|-------------------------------|---|---|---------------------------------|-------------------------------|--|---|------------------------------|
| Balance as at 1 January 2017 | 199,995 | (235) | 8,040 | 9,899 | 181,773 | (19,834) | (16,415) | 201,261 | 564,484 | 168,362 | 732,846 |
| Loss after taxation Other comprehensive income for the | | - | - | - | - | - | - | (11,065) | (11,065) | (34) | (11,099) |
| Period | - | - | - | - | - | (5,274) | - | - | (5,274) | 4,218 | (1,056) |
| Total comprehensive income for the Period | - | - | | - | - | (5,274) | - | (11,065) | (16,339) | 4,184 | (12,155) |
| Contributions by and distributions to owners Treasury shares reissued pursuant to Share-based Incentive Plan Issuance of share grants pursuant to | - | 93 | (66) | - | - | - | (27) | - | - | - | - |
| Share-based Incentive Plan | - | - | (93) | - | - | - | - | - | (93) | - | (93) |
| Total transactions with owners in their capacity as owners | - | 93 | (159) | - | - | - | (27) | - | (93) | - | (93) |
| Other changes in equity Dividends paid to non-controlling shareholders of a subsidiary Transfer to legal reserve | - - | - - | - | - 34 | - - | - - | - - | (34) | | (596) - | (596) |
| Total other changes in equity | - | - | | 34 | - | - | - | (34) | - | (596) | (596) |
| Balance as at 30 June 2017 | 199,995 | (142) | 7,881 | 9,933 | 181,773 | (25,108) | (16,442) | 190,162 | 548,052 | 171,950 | 720,002 |

^{*} Other reserves are made up of merger deficit, capital reserve, fair value adjustment reserve, premium paid on acquisition of non-controlling interests and gain or loss on reissuance of treasury shares.

| GROUP | Share capital (S\$'000) | Treasury shares (S\$'000) | Share-based payment reserve (S\$'000) | Legal reserve (S\$'000) | Property revaluation reserve (S\$'000) | Currency translation reserve (S\$'000) | Other reserves* (S\$'000) | Accumulated profits (S\$'000) | Equity attributable to owners of the Company (S\$'000) | Non-controlling interests (S\$'000) | Total equity (S\$'000) |
|--|-------------------------------|---------------------------------|---------------------------------------|-------------------------------|---|---|---------------------------------|-------------------------------|--|---|------------------------------|
| Balance as at 1 July 2017 | 199,995 | (142) | 7,881 | 9,933 | 181,773 | (25,108) | (16,442) | 190,162 | 548,052 | 171,950 | 720,002 |
| Profit after taxation Other comprehensive income for the Period | | - | _ | - | - | (3,484) | - | 20,078 | 20,078 | | 20,594 (3,543) |
| Total comprehensive income for the | | | | | | (0,101) | | | (0,101) | (00) | (0,040) |
| Period | - | - | - | - | - | (3,484) | - | 20,078 | 16,594 | 457 | 17,051 |
| Contributions by and distributions to owners Issuance of share grants pursuant to Share-based Incentive Plan Issue of new shares | - 23,978 | - | 95 | - | - | - | - | - | 95 23,978 | | 95 23,978 |
| Total transactions with owners in their capacity as owners | 23,978 | - | 95 | - | - | - | - | - | 24,073 | - | 24,073 |
| Other changes in equity Disposal of subsidiaries Transfer to accumulated profits upon disposal of asset | - | - | - | (1,653) | (3) | | - | - | (1,653) | - | (1,653) |
| Total other changes in equity | - | - | - | (1,653) | | | - | 3 | (1,653) | | (1,653) |
| Balance as at 30 September 2017 | 223,973 | (142) | 7,976 | 8,280 | 181,770 | (28,592) | (16,442) | 210,243 | 587,066 | 172,407 | 759,473 |
| | | | | | | | | | | | |

^{*} Other reserves are made up of merger deficit, capital reserve, fair value adjustment reserve, premium paid on acquisition of non-controlling interests and gain or loss on reissuance of treasury shares.

1(d)(i) A statement (for the issuer and the group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

| COMPANY | Share capital (S\$'000) | Treasury shares (S\$'000) | Share-based payment reserve (S\$'000) | Other reserves* (S\$'000) | Accumulated profits (S\$'000) | Total equity (S\$'000) |
|--|----------------------------|------------------------------|---|------------------------------|-------------------------------|---------------------------|
| Balance as at 1 January 2018 Total comprehensive income for the Period | 241,520 - | (1 42) - | 7,976 | 4,683 - | 79,364 (6,889) | - |
| Contributions by and distributions to owners Dividends paid on ordinary shares Treasury shares reissued pursuant to Share- | - | - | - | - | (8,404) | (8,404) |
| based Incentive Plan Issuance of share grants pursuant to Share- based Incentive Plan | - | 140 | (121) 154 | , , | - | - 154 |
| Acquisition of Treasury shares | - | (585) | - | - | - | (585) |
| Total transactions with owners in their capacity as owners | - | (445) | 33 | (19) | (8,404) | (8,835) |
| Balance as at 30 June 2018 | 241,520 | (587) | 8,009 | 4,664 | 64,071 | 317,677 |
| Balance as at 1 July 2018 Total comprehensive income for the Period | 241,520 | (587 <u>)</u> - | 8,009 - | 4,664 | 64,071 (2,643) | |
| Contributions by and distributions to owners Issuance of share grants pursuant to Share-based Incentive Plan | | _ | 83 | _ | _ | 83 |
| Total transactions with owners in their capacity as owners | | | 83 | | | 83 |
| Balance as at 30 September 2018 | 241,520 | (587) | 8,092 | 4,664 | 61,428 | 315,117 |

^{*} Other reserves are made up of capital reserve and gain or loss on reissuance of treasury shares.

| COMPANY | Share capital (S\$'000) | Treasury shares (S\$'000) | Share-based payment reserve (S\$'000) | Other reserves* (S\$'000) | Accumulated profits (S\$'000) | Total equity (S\$'000) |
|---|----------------------------|------------------------------|---|------------------------------|-------------------------------|---------------------------|
| Balance as at 1 January 2017 Total comprehensive income for the Period | 199,995 - | (235) - | 8,040 - | 4,710 - | 45,671 (4,996) | , |
| Contributions by and distributions to owners Treasury shares reissued pursuant to Share- | | | | | | |
| based Incentive Plan Issuance of share grants pursuant to Share- based Incentive Plan | - | 93 | (66) (93) | | | - (93) |
| Total transactions with owners in their capacity as owners | - | 93 | (159) | (27) | - | (93) |
| Balance as at 30 June 2017 | 199,995 | (142) | 7,881 | 4,683 | 40,675 | 253,092 |
| Balance as at 1 July 2017 Total comprehensive income for the Period | 199,995 - | (142) | 7,881 - | 4,683 - | 40,675 74,935 | · |
| Contributions by and distributions to owners Issuance of share grants pursuant to Share- | | | | | | |
| based Incentive Plan Issue of new shares | - 23,978 | - | 95 - | - | - | 95 23,978 |
| Total transactions with owners in their capacity as owners | 23,978 | <u>-</u> | 95 | | - | 24,073 |
| Balance as at 30 September 2017 | 223,973 | (142) | 7,976 | 4,683 | 115,610 | 352,100 |

^{*} Other reserves are made up of capital reserve and gain or loss on reissuance of treasury shares.

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There had been no changes in the Company's share capital from the end of the previous reported financial period, i.e. 30 June 2018 to the current reported financial period. The number of issued shares excluding treasury shares remained at 840,362,380 as at 30 September 2018.

As at 30 September 2018, there are 1,002,600 (3Q17: 208,000) shares held as treasury shares against the total number of issued shares excluding treasury shares of 840,362,380 (3Q17: 801,156,980).

Issuance of shares from vesting of share awards

During the quarter, there was no issuance of shares arising from the vesting of share awards under the Performance Share Plan (3Q17: Nil) and under Restricted Share Plan (3Q17: Nil).

Grant and cancellation of share awards

Performance Share Plan

During the quarter, no share awards were granted (3Q17: Nil) nor cancelled (3Q17: Nil) under the Banyan Tree Performance Share Plan. As at 30 September 2018, initial awards for 585,000 shares (As at 30 September 2017: 465,000) have been granted under the plan which will vest upon meeting specified performance conditions.

Restricted Share Plan

During the quarter, no share awards were granted (3Q17: Nil) nor cancelled (3Q17: 25,400) under the Banyan Tree Restricted Share Plan. As at 30 September 2018, initial awards for 869,150 shares (As at 30 September 2017: 456,900) have been granted under the plan which will vest upon meeting specified performance conditions.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

| | 30-Sep-18 No. of shares | 31-Dec-17 No. of shares |
|---|----------------------------|----------------------------|
| Number of issued shares excluding Treasury shares | 840,362,380 | 841,156,980 |

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

| | 30-Sep-18 No. of shares | 31-Dec-17 No. of shares |
|---|-----------------------------------|----------------------------|
| At 1 January Purchase of additional treasury shares Reissued pursuant to Share-based Incentive Plan | 208,000 1,000,000 (205,400) | 345,500 - (137,500) |
| | 1,002,600 | 208,000 |
| | | |



Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the group auditors.

Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter)

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in note 5 below, the Group has applied the same accounting policies and method of computation in the financial statements for the current financial period compared with those of the audited financial statements as at 31 December 2017.

If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, the effect of, the change.

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period compared with those of the audited financial statements for the year ended 31 December 2017, except for the adoption of accounting standards (including its consequential amendments) and interpretations applicable for the financial period beginning 1 January 2018. The adoption of the standards and interpretations does not have material impact to the financial statements in the period of initial application.

- Earnings per ordinary share of the group for the current financial period reported and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends: -
 - (a) Based on the weighted average number of ordinary shares on issue; and
 - (b) On a fully diluted basis (detailing any adjustments made to the earnings).

| | | 3 months e | 3 months ended 30 Sep | | 9 months ended 30 Sep | | |
|----|--|------------|-----------------------|------|-----------------------|--|--|
| | | 2018 | 2017 | 2018 | 2017 | | |
| a) | Based on the weighted average number of ordinary shares on issue (cents) | (0.83) | 2.63 | 0.93 | 1.18 | | |
| b) | On fully diluted basis (cents) | (0.83) | 2.52 | 0.87 | 1.15 | | |

(i) The basic earnings per ordinary share for the 3 months period and the same period last year have been calculated based on the weighted average number of 840,362,380 and 762,931,789 ordinary shares respectively.

The basic earnings per ordinary share for the 9 months period and the same period last year have been calculated based on the weighted average number of 840,634,573 and 761,734,484 ordinary shares respectively.



- 6 Earnings per ordinary share of the group for the current financial period reported and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends: -
 - (b) On a fully diluted basis (detailing any adjustments made to the earnings). (Cont'd)
 - (ii) For the 3 months period ended 30 September 2018, contingently issuable shares under the Banyan Tree Performance Share Plan had been excluded from the calculation of diluted earnings per share as their effects would be anti-dilutive (i.e. loss per share would have been reduced in the event that dilutive potential shares issued are converted into ordinary shares). Thus, the dilutive earnings per share was the same as the basic earnings per share for the 3 months period ended 30 September 2018.

The diluted earnings per ordinary share for the 3 months period ended 30 September 2017 have been calculated based on the weighted average number of 796,376,181 ordinary shares.

The diluted earnings per ordinary share for the 9 months period and the same period last year have been calculated based on the weighted average number of 898,102,246 and 784,127,755 ordinary shares respectively.

- 7 Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:-
 - (a) current financial period reported on; and
 - (b) immediately preceding financial year.

| | Group As at | | Com As | pany at |
|--|----------------|-----------|-----------|------------|
| | 30-Sep-18 | 31-Dec-17 | 30-Sep-18 | 31-Dec-17 |
| Net asset value per ordinary share based on issued share capital* at the end of the Period (S\$) | 0.77 | 0.71 | 0.37 | 0.40 |

^{*} Ordinary shares in issue as at 30 September 2018 and 31 December 2017 are 840,362,380 and 841,156,980 shares respectively.

- A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
 - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

A) REVENUE

| | Group | | | | | |
|---|-----------------------------------|-----------------------------------|--------------------------------|---------------------------|--|--|
| | 3 months er | nded 30 Sep | 2018 vs 2017 | | | |
| | 2018 | 2017 | Incr/(D | ecr) | | |
| | (S\$'000) | (S\$'000) | (S\$'000) | % | | |
| Hotel Investments | 37,886 | 39,714 | (1,828) | -5% | | |
| Property Sales - Hotel Residences - Laguna Property Sales | 17,102 6,170 10,932 | 15,545 9,781 5,764 | 1,557 (3,611) 5,168 | 10% -37% 90% | | |
| Fee-based Segment - Hotel/Fund/Club Management - Spa/Gallery Operations - Design and Others | 14,692 6,403 4,409 3,880 | 13,026 4,594 5,133 3,299 | 1,666 1,809 (724) 581 | 13% 39% -14% 18% | | |
| Revenue | 69,680 | 68,285 | 1,395 | 2% | | |

| | Group | | | | | |
|---|--------------------------------------|--------------------------------------|--|---------------------------|--|--|
| | 9 months ei | nded 30 Sep | 2018 vs 2017 | | | |
| | 2018 2017 | | Incr/(| Decr) | | |
| | (S\$'000) | (S\$'000) | (S\$'000) | % | | |
| Hotel Investments | 144,929 | 147,087 | (2,158) | -1% | | |
| Property Sales - Hotel Residences - Laguna Property Sales | 46,984 20,835 26,149 | 32,810 9,946 22,864 | 14,174 10,889 3,285 | 43% 109% 14% | | |
| Fee-based Segment - Hotel/Fund/Club Management - Spa/Gallery Operations - Design and Others | 44,360 16,739 14,417 13,204 | 48,667 15,719 17,554 15,394 | (4,307) 1,020 (3,137) (2,190) | -9% 6% -18% -14% | | |
| Revenue | 236,273 | 228,564 | 7,709 | 3% | | |
| | | | | | | |

B) PROFITABILITY

| | Group | | | | | |
|--|--------------------------------|--------------------------------------|--------------------------------|------------------------|--|--|
| | 3 months er | nded 30 Sep | 2018 vs | 2017 | | |
| | 2018 2017 | | Incr/(| | | |
| | (S\$'000) | (S\$'000) | (S\$'000) | % | | |
| Hotel Investments | 1,356 | 2,009 | (653) | -33% | | |
| Property Sales - Hotel Residences - Laguna Property Sales | 2,963 856 2,107 | 621 312 309 | 2,342 544 1,798 | 377% 174% nm | | |
| Fee-based Segment - Hotel/Fund/Club Management - Spa/Gallery Operations - Design and Others | 3,462 3,259 337 (134) | (3,073) (413) (150) (2,510) | 6,535 3,672 487 2,376 | nm nm nm -95% | | |
| Head Office Expenses | (1,232) | (5,768) | (4,536) | -79% | | |
| Other Income (net) | 257 | 40,975 | (40,718) | -99% | | |
| Operating Profit (EBITDA) | 6,806 | 34,764 | (27,958) | -80% | | |
| (Loss)/Profit attributable to owners of the Company (PATMI) | (6,998) | 20,078 | (27,076) | nm | | |

| | Group | | | | | |
|---|---------------------------------|--------------------------------|----------------------------------|----------------------------|--|--|
| | 9 months er | nded 30 Sep | 2018 v | rs 2017 | | |
| | 2018 2017 | | Incr/(| Decr) | | |
| | (S\$'000) | (S\$'000) | (S\$'000) | % | | |
| Hotel Investments | 24,304 | 22,606 | 1,698 | 8% | | |
| Property Sales - Hotel Residences - Laguna Property Sales | 4,427 2,647 1,780 | (1,379) (2,383) 1,004 | 5,806 5,030 776 | nm nm 77% | | |
| Fee-based Segment - Hotel/Fund/Club Management - Spa/Gallery Operations - Design and Others | 12,999 9,869 2,383 747 | 3,084 2,527 949 (392) | 9,915 7,342 1,434 1,139 | 321% 291% 151% nm | | |
| Head Office Expenses | (6,836) | (12,566) | (5,730) | -46% | | |
| Other Income (net) | 18,842 | 41,938 | (23,096) | -55% | | |
| Operating Profit (EBITDA) | 53,736 | 53,683 | 53 | 0% | | |
| Profit attributable to owners of the Company (PATMI) | 7,843 | 9,013 | (1,170) | -13% | | |

C) BUSINESS SEGMENTS REVIEW

i) Hotel Investments segment

Hotel Investments segment achieved revenue of S\$37.9 million in 3Q18, a decrease of 5% or S\$1.8 million compared to S\$39.7 million in 3Q17 in the traditional low season period. The decrease in revenue was mainly from Thailand (S\$1.6 million) and non-consolidation of China (S\$1.3 million), but partially cushioned by higher revenue from Maldives (S\$0.4 million) and Indonesia (S\$0.5 million).

For Thailand, hotel performance was below the same period last year with Revenue per Available Room ("RevPAR") decreased by 19% from S\$134 in 3Q17 to S\$109 in 3Q18 mainly due to a reduction in tourist arrivals especially from the Chinese market due to negative news of the Phuket boat accident. Maldives performance improved with RevPAR increased by 4% from S\$180 in 3Q17 to S\$188 in 3Q18 due to aggressive offers to boost occupancy. For China, the Group had stopped recognising revenue and started to equity account the results of our China hotels following our joint venture with Vanke in August 2017.

Operating Profit decreased by S\$0.7 million in 3Q18 mainly due to lower revenue as mentioned earlier.

For 9M18, Hotel Investments segment achieved revenue of S\$144.9 million, a decrease of S\$2.2 million compared to S\$147.1 million in 9M17. The decrease in revenue was mainly from Maldives (S\$2.2 million) and China (S\$6.3 million) which was partially cushioned by increase in revenue from Thailand (S\$2.5 million) Seychelles (S\$2.0 million) and Indonesia (S\$1.3 million).

Notwithstanding lower revenue, Operating Profit increased by S\$1.7 million in 9M18 mainly due to non-consolidation of the results of China hotels which recorded losses in 9M17.

ii) Property Sales segment

Revenue from the Property Sales segment increased by S\$1.6 million or 10% to S\$17.1 million in 3Q18. For 9M18, revenue increased by S\$14.2 million or 43% to S\$47.0 million.

In 3Q18, the increase in revenue was mainly due to income from forfeiture of deposits following buyer's termination of purchase contracts. A total of 23 units of Banyan Tree Phuket, Cassia Phuket (Phase 2), Laguna Park townhomes/villas, Laguna Village residences and Cassia Bintan (Phase 2) were recognised during the period. In comparison, a total of 46 units of Cassia Bintan, Casia Phuket and Laguna Park townhomes/villas were recognised in 3Q17. Despite the lower quantity recognised in 3Q18, overall revenue was in line with last year due to higher value of properties recognised in 3Q18 compared to 3Q17.

In 9M18, a total of 87 units of Banyan Tree Phuket, Cassia Phuket (Phase 2), Laguna Park townhomes/villas, Laguna Village residences and Cassia Bintan (Phase 2) were recognised. In comparison, a total of 108 units of Laguna Chengdu, Laguna Park townhomes/villas, Laguna Villa residences and Cassia Bintan were recognised in 9M17.

Deposits for 39 new units sold with total sales value of S\$21.9 million were received in 3Q18 compared to deposits for 23 units in 3Q17 of S\$20.4 million, a 70% increase in units and 7% increase in value terms. For 9M18, deposits for 174 units sold with total sales value of S\$102.7 million were received compared to 100 units in 9M17 of S\$81.3 million, an increase of 74% in units and 26% in value terms.

Overall unrecognised revenue as at 30 September 2018 was S\$203.1 million as compared to S\$132.4 million as at 30 September 2017, about 13% will be recognised in the last quarter of 2018.

Operating Profit increased by \$\$2.4 million from \$\$0.6 million to \$\$3.0 million in 3Q18 and a loss of \$\$1.4 million to a profit of \$\$4.4 million in 9M18 which was mainly due to higher revenue as mentioned earlier.



iii) Fee-based segment

Revenue from the Fee-based segment increased by S\$1.7 million or 13% to S\$14.7 million in 3Q18 mainly due to higher hotel management fees from hotels in Korea, Mexico and Malaysia and fees earned from residential projects in Thailand and Dubai. This was partially offset by lower revenue from China as we have stopped consolidating our China operations but receive license fees following the execution of the Vanke transactions as explained in note A.

For 9M18, revenue decreased by S\$4.3 million or 9% in 9M18 due to lower revenue from China as mentioned above. This was partially cushioned by higher fees from residential projects in Thailand and Dubai.

Operating Profit increased by \$\$6.5 million in 3Q18 due to higher revenue as mentioned above and lower provision for bonus and incentives and lower exchange losses. For 9M18, Operating Profit increased by \$\$9.9 million notwithstanding lower revenue mainly due to lower provision for bonus and incentives, lower exchange losses and lower provision for bad debts.

If management fees of those resorts which the Group has a majority interest were not eliminated on consolidation, Operating Profit would have been S\$6.1 million in 3Q18 as compared to loss of S\$0.2 million in 3Q17, and S\$24.4 million in 9M18 as compared to S\$14.6 million in 9M17.

iv) Head Office

Head Office expenses decreased by S\$4.5 million or 79% to S\$1.2 million in 3Q18 and S\$5.7 million or 46% to S\$6.8 million for 9M18 mainly due lower legal and professional fees and lower provision for bonus and incentives. In addition, there was a provision for fair value loss on derivative instruments in 3Q17. No such provision in 3Q18.

v) (Loss)/Profit attributable to owners of the Company

For 3Q18, loss increased by S\$27.1 million from profit of S\$20.1 million in 3Q17 to a loss of S\$7.0 million in 3Q18 mainly due to lower other income, higher finance costs and higher share of losses of associates/joint ventures. This was partially offset by higher Operating Profit from all three core segments, lower depreciation of property, plant and equipment, lower tax expense and higher non-controlling interests' share of losses in LRH.

For 9M18, profit decreased by S\$1.2 million from S\$9.0 million to S\$7.8 million mainly attributable to lower other income, higher finance costs, higher tax expenses and higher share of losses of associates/joint ventures. This was partially offset by higher Operating Profit from all three core segments, lower head office expenses and lower depreciation of property, plant and equipment.

Where a forecast, or prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

There were no forecast made in 2Q18's results commentary.



A commentary at the date of announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Based on International Monetary Fund's latest report¹, the global economic growth is expected to remain at 2017 levels with risks expected to increase in the next six months. Growth projections for China, our key market had been revised downwards in the aftermath of recently announced trade measures.

On Hotel Investments segment, hotel forward bookings for owned hotels for 4Q18 are 4% below the same period last year. (Outside Thailand is consistent with last year and Thailand is 6% below).

On Property Sales segment, deposits for 39 units with sales value of \$\$21.9 million were received in 3Q18 compared to 23 units with sales value of \$\$20.4 million in 3Q17. As at 30 September 2018, unrecognised revenue was \$\$203.1 million, an increase of 53% as compared to \$\$132.4 million as at 30 September 2017. Approximately 13% will be recognised in the last quarter of 2018.

As announced on 24 July 2018, the Group had entered into a conditional Share Purchase Agreement to sell its entire assets portfolio in Seychelles which comprises the Banyan Tree Resort as well as all the land plots it owns in Seychelles. All the conditions precedent had been fulfilled and completion had taken place. Please refer to the Group's announcement on 7 November 2018. The Group expects to record a profit attributable to owners of the Company ("PATMI") of approximately S\$9.8 million in 4Q18, subject to completion adjustments of working capital.

New Openings

The Group expect to open the following 4 new resorts in the next 12 months:

- i. Angsana Cayo Santa Maria, San Agustin, Cayo Las Brujas, Cuba
- ii. Angsana Corfu, Greece
- iii. Angsana Xishuangbanna, Yunnan, China
- iv. Royale Pavilion by Banyan Tree, Kuala Lumpur, Malaysia

Also in the next 12 months, the Group expect to launch 8 spas under management.

¹ Source: IMF, World Economic Outlook Update (October 2018)

- 11 If a decision regarding dividend has been made:-
 - (a) Current financial period reported on. State the amount per share.

Any dividend declared for the current financial period reported on? No

(b) Corresponding period of the immediately preceding financial year. State the amount per share.

Any dividend declared for the corresponding period of the immediately preceding financial year? No.

(c) Whether the dividend is before tax, net of tax, or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(d) Date payable

Not applicable.

(e) Books disclosure date

Not applicable.

12 If no dividend has been declared (recommended), a statement to that effect.

No dividend has been declared in respect of the current financial period.

13 Interested Persons Transactions for the nine months ended 30 September 2018

| | Interested Person Transactions | Aggregate value of all interested person transactions for Q3 (excluding transactions less than S\$100,000 and transactions conducted under Shareholders' Mandate in S\$'000 | Aggregate value of all interested person transactions conducted under Shareholders' Mandate for Q3 (excluding transactions less than \$\$100,000) in \$\$'000 |
|-----|---|---|---|
| [A] | Transactions with the Tropical Resorts Limited Group ("TRG") | | |
| а | Provision of Resort Management and Related Services to TRG | - | 607 |
| b | Provision of Spa Management and Other Related Services to TRG | - | 148 |
| С | Rental Income from TRG in respect of units in Banyan Tree Bintan and Angsana Bintan | - | 608 |
| d | Reimbursement of Expenses - from TRG | - | 665 |
| | Total | - | 2,028 |

14 Confirmation that the issuer has procured undertakings from all its directors and executive officers

The Company confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual.

15 Confirmation by Directors pursuant to Rule 705(5) of the Listing Manual

The Directors of Banyan Tree Holdings Limited (the "Company") confirm that taking into account the matters announced and publicly disclosed by the Company prior to the date of this confirmation and the prevailing accounting policies adopted by the Company in accordance with the Singapore Financial Reporting Standards, to the best of their knowledge, nothing has come to their attention which may render the third quarter financial results false or misleading in any material respect.

BY ORDER OF THE BOARD

Jane Teah Company Secretary 13 November 2018